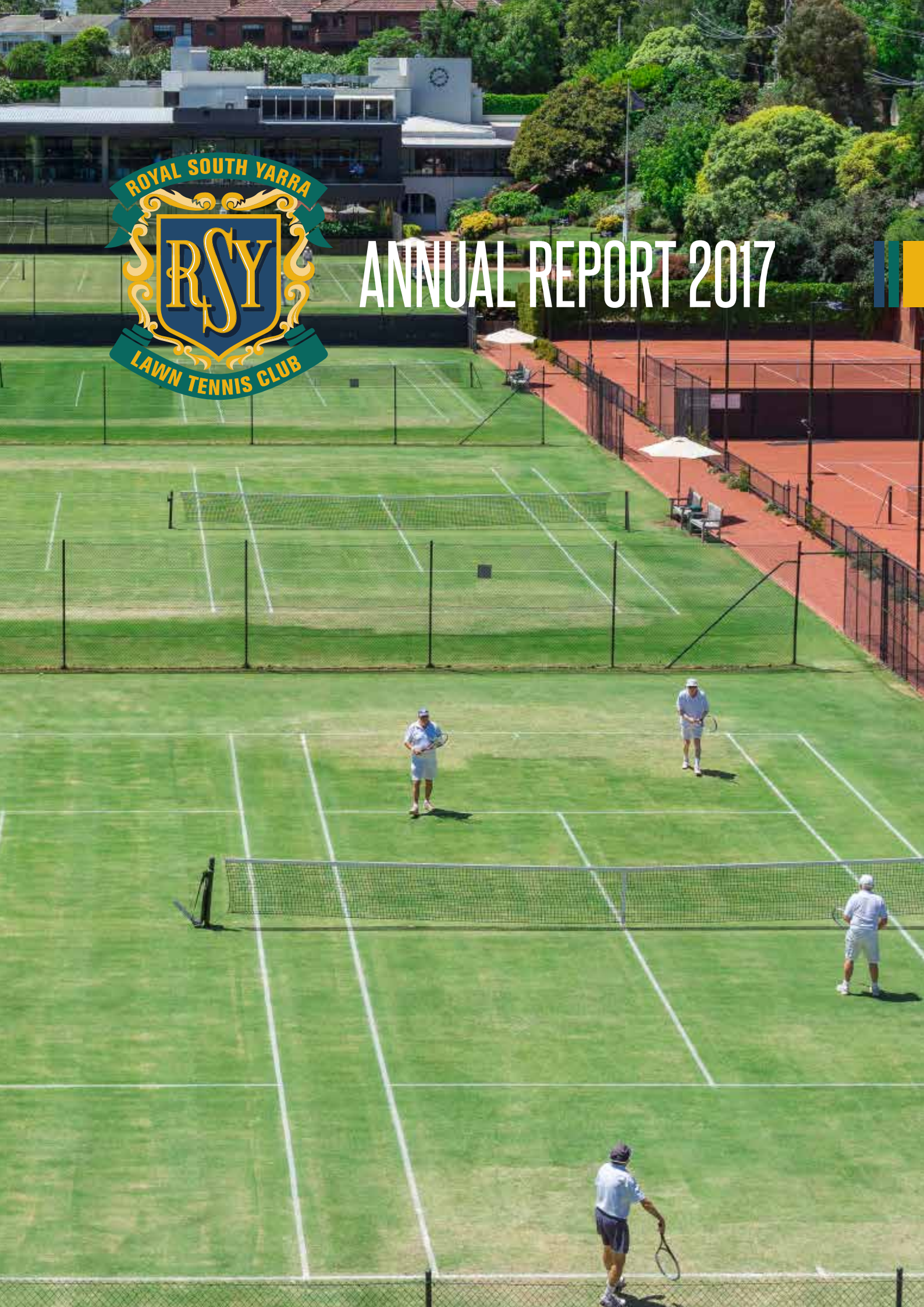




ANNUAL REPORT 2017



Annual General Meeting

Notice is hereby given that the Annual General Meeting of the Club will be held at the clubhouse on Thursday, 16 November 2017 at 7.30 pm.

BUSINESS

1. To receive and consider the report of the Committee, the Statement of Financial Position as at 30 June 2017 and the Statement of Income and Expenditure for the year then ended, together with the report of the Auditors.
2. To consider, and if thought fit, to pass as special resolutions the resolutions set out in the section titled "Notice of Proposed Resolutions", as shown below, which forms part of this Notice of Annual General Meeting.
3. To elect the Committee and other Officers in place of those retiring.
4. Presentation of awards.
5. To deal with any other business which under the Constitution ought to be transacted at the meeting.

By order of the Committee

Jonathan M Roberts
Honorary Secretary

26 September 2017

PROXIES

A Member entitled to attend and vote at a meeting of the Club is entitled to appoint a person, including the chairperson, as proxy to attend and vote instead of that Member. The proxy form is available from the administration office of the Club and should be lodged at that office by 5pm on Tuesday, 14 November 2017.

Restricted Playing Members, Non Playing Members (other than Special Non Playing Members), House Members, Junior Members, Temporary Members, Honorary Members and Absentee Members are not entitled to vote or to appoint proxies.

CANDIDATES FOR OFFICE

The names of all candidates for office, together with the names of their proposers and seconders, must be in the hands of the Honorary Secretary at least 30 days before the Annual General Meeting. Each nomination must be in writing and, where practicable, be accompanied by the written consent of the candidate. Should a ballot be necessary, because the number of candidates exceeds the number of vacancies, the Honorary Secretary will forward before the date of the elections, a Ballot Paper by post to every Member entitled to vote.

NOTICE OF PROPOSED RESOLUTIONS

NOTES

This notice is enclosed with, and forms part of, the Notice of Annual General Meeting dated 26 September 2017.

This notice sets out special resolutions to be considered under Agenda item 2 and, if thought fit, to be passed as special resolutions at the Annual General Meeting of Members of the Club to be held in the clubhouse at 7.30 pm on Thursday 16 November 2017.

The Explanatory Notes do not form part of the resolutions to which they relate.

Annual General Meeting continued

SPECIAL RESOLUTIONS

i) To consider and if thought fit, to pass the following resolution as a special resolution:

That the Constitution be amended by deleting the current Clause 11.1 and replacing it with the new Clause 11.1 as follows:

11.1 The Committee

Unless the Club in General Meeting otherwise resolves, the Committee, effective from the date of the 2018 Annual General Meeting, will comprise nine Committee Members and be constituted as follows:

- a) the five Honorary Officers
- b) four other Voting Members

Explanatory Note: *As presently drawn, the Constitution provides for six members of the Committee in addition to a President, Vice-President, Captain, Honorary Treasurer and Honorary Secretary. It also allows for the Immediate Past President to remain on the Committee after leaving the office of President.*

The proposed special resolution (and the proposed amendment of Clauses 1.1 and 11.6 below) would have the effect of reducing the number of "other Voting Members" of the Committee from six to four and removing the Immediate Past President from the Committee. Therefore, the total number of Committee members would be reduced from twelve to nine.

It is intended that this change would take effect from the 2018 Annual General Meeting.

This change is being made in accordance with "RSY Towards 2020 Strategic Plan" and the key desired outcome of strengthening best practice corporate governance by streamlining and refining the Committee and its roles.

ii) The following Constitution changes are incidental changes required as a result of the change to Clause 11.1.

To consider and if thought fit, to pass the following resolution as a special resolution:

That the Constitution be amended by deleting the current definitions of Committee Member and Committee Position in Clause 1.1 and replacing it with the new definitions of Committee Member and Committee Position as follows:

1. GENERAL

1.1 Definitions

Committee Member means a Voting Member appointed or elected to the Committee in accordance with this Constitution, and includes Honorary Officers.

Committee Position means the Office or position of President, Vice-President, Captain, Honorary Treasurer, Honorary Secretary or Committee Member (being a Committee Member other than an Honorary Officer).

Explanatory Note: *As presently drawn, the definition of a Committee Members includes the Immediate Past President and the definition of a Committee Position refers to the position of Immediate Past President. These incidental changes will remove the references to the Immediate Past President, as a result of the removal of this position from the Committee in the changes proposed to Clause 11.1 above.*

It is intended that this change would take effect from the 2018 Annual General Meeting.

Annual General Meeting continued

iii) The following Constitution change is an incidental change required as a result of the change to Clause 11.1.

To consider and if thought fit, to pass the following resolution as a special resolution:

That the Constitution be amended by deleting the current Clause 11.6 and replacing it with the new Clause 11.6 as follows:

11.6 Retirement of Committee Members

- a) Subject to the Act and this Constitution (including paragraph (c) of this clause), a Committee Member holds office until the end of the second Annual General Meeting following that Committee Member's election or until he or she vacates office, whichever is the sooner.
- b) A Committee Member appointed to a Committee Position under sub-clause 11.5 retires from office at the end of the first Annual General Meeting following such appointment.
- c) At every Annual General Meeting not less than four Committee Members must retire from office and are eligible for election or re-election.
- d) If at an Annual General Meeting, the number of Committee Members retiring in accordance with sub-paragraphs (b) and (c) is less than four, the Committee must decide, by agreement or, if there be no agreement, by lot conducted by the Committee, which other Committee Members retire in order that at least four Committee Members retire.

Explanatory Note: As presently drawn, the current Clause 11.6(a) refers to the term of Office for the position of Immediate Past President. These incidental changes will remove the current clause 11.6(a) and therefore reference to the term of Office of the Immediate Past President as a result of the removal of this position from the Committee in the changes proposed to Clause 11.1 above. Given the proposed change in Committee numbers, clause (c) and (d) have been altered to reflect the retirement of not less than four Committee Members on an annual basis rather than five as currently required.

It is intended that this change would take effect from the 2018 Annual General Meeting.

iv) The following Constitution change is an incidental change required as a result of the change to Clause 11.1 and the fact that the change to Clause 11.1 (and the other incidental changes) will not take effect until the 2018 Annual General Meeting.

To consider and if thought fit, to pass the following resolution as a special resolution:

That the Constitution be amended by adding the new Clause 11.10 as follows:

11.10 2017 Transitional Provision

The amendments to the following Clauses, as shown with 'track changes' in this Constitution which were approved at the 2017 Annual General Meeting will only take effect from the 2018 Annual General Meeting:

- a) the definitions of 'Committee Member' and 'Committee Position' in Clause 1.1;
- b) Clause 11.1; and
- c) Clause 11.6.

Explanatory Note: This change is required to make it clear that the changes to Clauses 1.1, 11.1 and 11.6 described above will only take effect from the 2018 Annual General Meeting. A copy of the Constitution showing the tracked changes referred to above is available on the Club website or from the office.

This change would take effect upon this resolution (iv) being passed (i.e. immediately).



Our Vision

Royal South Yarra Lawn Tennis Club will provide its Members with the highest quality tennis, sporting and social experience of any club in Australia.

Our Mission

Royal South Yarra Lawn Tennis Club aims to:

- Provide Members with the opportunity to participate in all levels of competition and social tennis as; well as other sporting, fitness and social activities.
- Offer the best Member services and facilities;
- Uphold the history and traditions of the Club and game;
- Deliver ultimate levels of Member satisfaction in a friendly and family-oriented environment;
- Create an atmosphere which attracts and retains the highest quality staff; and
- Contribute actively to the community.

Core Values

RESPECT – uphold and build upon the history and traditions of the Club.

COURTESY – interact with others in a manner that is respectful and considerate and value a code of good sportsmanship.

ACTIVE ENGAGEMENT – encourage ever increasing Member participation in the Club through tennis and other sporting and social activities.

STRIVING FOR EXCELLENCE – be innovative and aspire to the highest standards in all activities, facilities and services.

Office Bearers



President:
Drew C. Fenton



Vice President:
A.M. (Tony) Joubert



Captain:
Lachlan M. Beer



Honorary Secretary:
Jonathan M. Roberts



Honorary Treasurer:
George S. Colman

Committee



James F. Bull



Sally Charles



Dianne M. Hepworth



Hamish J. Salmon



Amanda L. Schwilk



Loretta M. Sheales

Immediate Past President:



Peter S. F. Lie

Chief Executive Officer



Stewart B. Fenton

Auditors:

Deloitte

Committees

EXECUTIVE

Drew C. Fenton (Chairman)

Lachlan M. Beer
George S. Colman
A.M. (Tony) Joubert
Jonathan M. Roberts
Stewart B. Fenton (CEO)*

FINANCE

George S. Colman (Chairman)

Ian P. Jarman
Hamish J. Salmon
Christopher H. Yencken
Stewart B. Fenton (CEO)
Tim Juusti (CFO)*
Deirdre Mulligan (Accountant)

FOUNDATION TRUSTEES

Derek P. Skues (Chairman)

Jane C. J Bell
Drew C. Fenton
Phillip J. M Gray
Ian P. Jarman
Cathy L. Moore
Stewart B. Fenton (CEO)
Tim Juusti (CFO)*

MEMBERSHIP ADVISORY BOARD

A. M. (Tony) Joubert (Chairman)

James F. Bull
Astrida E. Cooper
Graham W. Duncan
James A. Gardiner
Brent A. Hutchinson
Peter W. McIntosh
Genevieve Morgan
Dean R. Park
Sarah L. Parkes
Robyn A. Baker (Membership Manager)*

CAPTAINS

Lachlan M Beer (Chairman)

Simon J.F. Brain
Caroline Fernando
Louise Field
James R. Freeman
Richard Joubert
Jennifer L. Langford
Rebecca J. Murray
Richard W. Ralph
Loretta M. Sheales
Jarrad Wright (COO)*

JUNIOR TENNIS

Louise Field (Chairman)

Kate A. Beggs
Amelia H. Campbell
L. Andrew Cox
J. Dale Fisher
Jane Newton-Brown
Maureen A. O'Keefe-Anders
Catherine D. Park
Fiona E. Ralph
Julia Soutter
Jarrad Wright (COO)
Meagan Spicer (Sports & Administration Manager)*

CLUBHOUSE & GROUNDS

Hamish J. Salmon (Chairman)

David A. Hepworth
David A. Liddle
Stewart B. Fenton (CEO)
William W. Turner (Head Curator)*

ACTIVITIES & COMMUNICATIONS

Dianne M. Hepworth (Chairman)

Sally Charles
Charles S. Lie
Sophie L. Rigg
Kirby A. Roper
Amanda L. Schwillk
Samantha Dove (Events Manager)*

YOUNG MEMBERS

Katherine M. Clements (Co-Chairman)

Catherine E. Martyn (Co-Chairman)

Alexander I. Armstrong
Nicholas C.O. Armstrong
Emily L. Cameron
Kester Felton
Emma B. Kininmonth
Lachlan M. Kirwan
Charles S. Lie
Emily J. Martyn

**Secretary to Committee*

Activity Groups

SUNDAY MORNING TENNIS

David L. Sweeney
Robert Craig

LADIES MONDAY TENNIS

Virginia A. Jelbart

TUESDAY TENNIS GROUP

Elizabeth Wilkinson
Kerri Unsworth

BRIDGE

Mary Church
Judith A. Foreman
Dianne M. Hepworth

BILLIARDS

Jonathan W. Harris

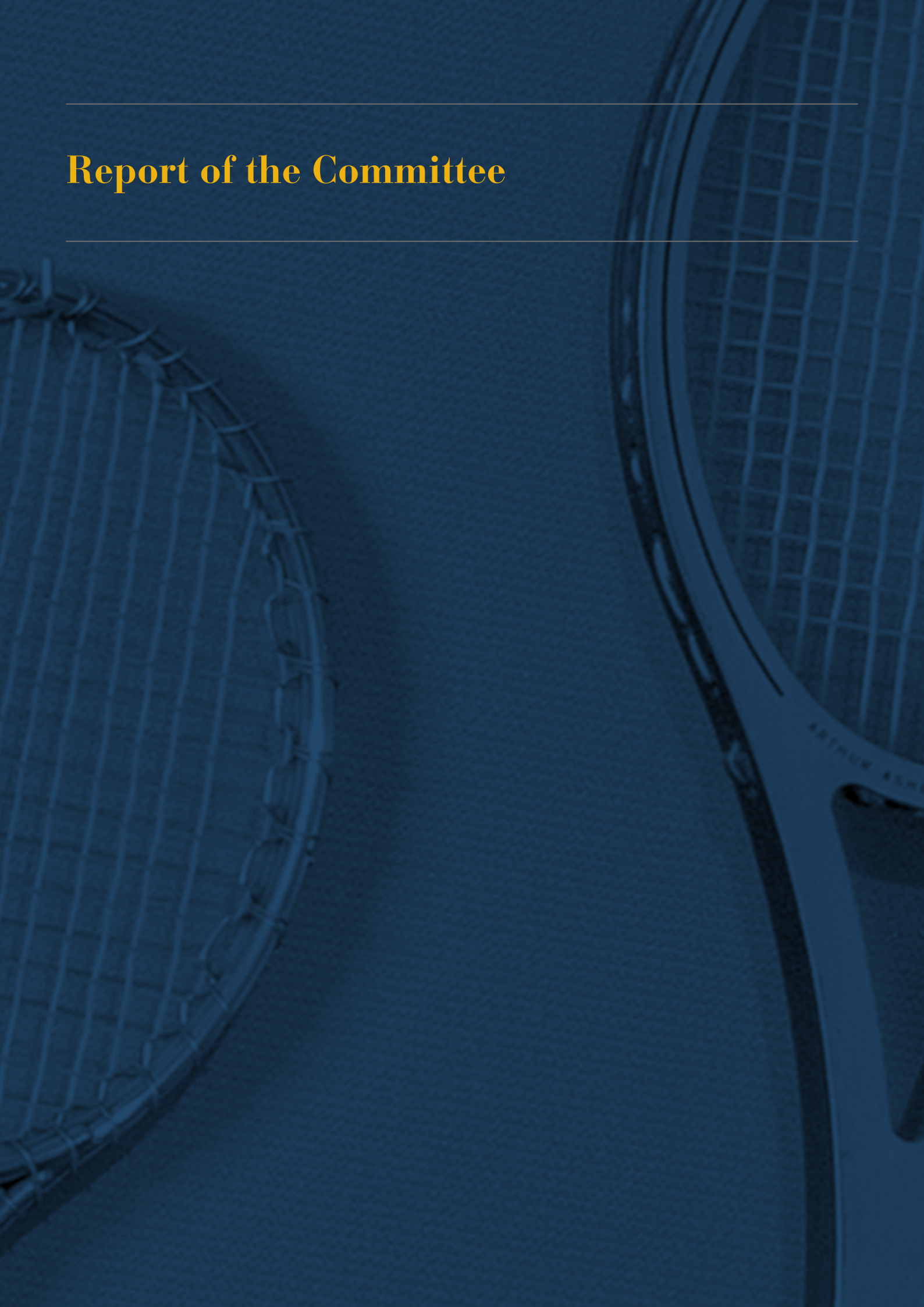
THE VERDANT GROUP

Elizabeth L. Jeffrey
Diana E. Dougall
Rosemary M. Macdonald

ARCHIVES

William C. Cameron
Richard C. Chancellor
Richard W. Strangward

Report of the Committee



To the Members, Royal South Yarra Lawn Tennis Club

The Committee presents the accounts of the Club for the year ended 30 June 2017, and reports to you on the affairs of the Club for this period.

The General Committee remained unchanged from the previous year. Your Committee have continued to work constructively towards achieving the key undertakings of the “RSY Towards 2020” Strategic Plan and the “RSY Pathway to Excellence” visions.

FINANCE

The financial position and performance of the Club is detailed within the Treasurers Report. Results for the year were an operating loss of \$284,813 (2016: loss \$17,391). Cash flows from operating activities were \$450,504 (2016: \$259,261). Capital expenditure of \$386,645 (2016: \$390,282) was invested in Property, Plant and Equipment and Club Amenities.

Hospitality Revenues were slightly lower at \$2,858,764 (2016: \$2,953,963) due to declining member and visitor activity. Staff costs in this important service area were significantly higher than the previous year. This expense line has, and will continue to be, addressed by our new senior management team.

PROPERTY AND ASSETS

The Club has been working on a plan for a staged Grounds Redevelopment program.

Whilst a significant amount of funds has been invested into the clubhouse and accommodation in recent years, it is fair to say that very little has been invested into the courts and surrounds above and beyond annual maintenance.

Some detailed concept plans have been prepared for “Stage 1” of the Grounds Redevelopment Plan and it is our intention to disseminate this information to the wider membership shortly, once we have finalised anticipated costs and budgets.

Over the past 12 months we have completed the refurbishment of the Billiards Room and Squash courts as well as started works on the Pavilion, continued the LED lighting replacement program and undertaken court resurfacing.

Key focuses for 2017/18 will be:

- Presentation of the Grounds Redevelopment Plans to Members in the first quarter 2018 with commencement in mid-2018.
- Ongoing courts resurfacing.
- Further investigation around POA (winter grass) control and optimum grass species for the courts.

POA annual (winter grass) control is the single biggest issue facing the Australian turf industry and we have certainly not been immune to this at Royal South Yarra. The major problem is centred around turf resistance to current chemicals available and we are experiencing more winter grass at Royal South Yarra than in previous years which does impact on the quality of the grass surfaces.

We have recently engaged an expert turf consultant to assist our grounds team to ensure we deliver the best courts possible in the upcoming grass court season and more importantly, into the future.

MEMBERSHIP

The Committee is close to finalising the simplification and digitisation of the Member nomination process. Online editable versions of nomination forms will be available on the Club website very soon as a key outcome of this review process. Hard copies will continue to be available from the office.

The process for new Member approvals has also been altered and all Members (rather than a panel of Members) will now be advised via email and on the Club noticeboards of all applicants seeking election to membership.

Key focuses for 2017/18 will be on:

- Reviewing the current membership categories and the rules and procedures around membership.
- Looking at a variety of membership strategies to attract new Members and retain current Members in this challenging membership environment.
- Reviewing the Member induction process.

SPORTING ACTIVITIES

The Club continues to actively participate in elite Victorian tennis competitions.

We have had a very successful 2016/17 in tennis competitions which is detailed in the Sports Report.

The Club has now completed the installation of LED lighting to all en-tout-cas courts. Grass courts 3 and 4 have been resurfaced and we look forward to the opening of these newly surfaced courts towards Christmas.

The Club has also recently completed a significant renovation of the squash courts which has enhanced the player and spectator experience in this area.

Key focuses for 2017/18 will be on:

- Improving the quality of the grass courts and controlling the POA (winter grass).
- Continuing to investigate opportunities for new sporting options and facilities.

Report of the Committee continued

IT AND COMMUNICATIONS

The Club continues to investigate an upgrade of its technology applications aimed at improving member services and operational procedures. The key area addressed in this past year is increasing traffic to the Club website and our social media platforms (Facebook, Instagram, Twitter, You Tube).

We have also undertaken an extensive review of our Member communication and the readership numbers for “Happenings” continue to go from strength to strength. A new format for this important publication is close to finalisation.

Internally, we have also created an internal staff communication system which has improved the dissemination of information to our staff.

Key focuses for 2017/18

- We have also been undertaking a review of our reservation systems and are about to release a new online platform for tennis court bookings 7 days a week from 6.00am to 10.00pm.
- Further investigation of online booking systems for functions and accommodation.
- Improving our administration systems and collection of business intelligence data.

GOVERNANCE

As you are all aware, former General Manager, Kim Young resigned in November 2016. The Club subsequently went through an extensive recruitment process which resulted in our new Chief Executive Officer, Stewart Fenton commencing in June 2017.

During this period our Director of Finance, Tim Juusti was appointed into an Acting General Manager position. I would like to take this opportunity to thank Tim for the outstanding job and significant contribution he made through this period.

Stewart's role has been titled CEO and this was an important step for the Club in our ongoing efforts to transition operational authority and responsibilities from the General Committee to management, which is a key initiative from the Strategic Plan, as we strengthen our best practice corporate governance practices.

There has been much discussion about corporate governance in society in recent years, particularly in Clubs and it is imperative that as a membership we understand that we employ professionals to run the Club and it is vitally important that our Committee structure, practices and processes allow them to do this in relation to day to day operational running of the Club. The Committee's responsibilities rest around the strategic task of setting the organisation's strategic goals, direction, limitations and accountability and risk frameworks.

One way to think about this is that governance determines the “What” – what the strategic direction of the organisation is and should be in the future. Management determines the “How” – how the organisation will reach those goals and aspirations. The analogy of steering versus rowing is another way of looking at this.

As part of the upcoming Annual General Meeting we are also seeking your support for a reduction in the General Committee size from 12 to 9. This again reflects the trend in strengthening corporate governance by having a more streamlined Committee structure that is strategically focused.

Key focuses for 2017/18

- Establishing clear charters for Sub-Committees and clearly defining roles and responsibilities.
- Development of a formal succession planning policy and process for the General Committee.
- Introducing a formal induction process for all new Committee members.

STAFF

There is no doubt we have a great team at Royal South Yarra who genuinely care about the needs of Members.

Under Stewart's leadership a number of staff changes have occurred in recent months as we seek to improve our operations and member service standards. We would like to thank those who have left for their efforts during their time at Royal South Yarra and we welcome our new staff to the team.

In particular, we would like to acknowledge the retirement of our long-standing Head Curator, Bill Turner. Bill diligently served the Club for almost 43 years and we would like to sincerely thank him for his efforts and contribution to the Club over this period.

The Committee would particularly like to thank our senior management team for their commitment and efforts to our great Club. They continue to serve our membership with great enthusiasm and they contribute significantly to our reputation as one of Australia's finest sporting clubs.

Key focuses for 2017/18

- To continue to grow our reputation as an employer of choice.
- To continue to support our staff through professional development opportunities.

Report of the Committee continued

EXTERNAL RELATIONS

We have continued the progress made in recent years in relation to strengthening our relationship with Tennis Victoria, Tennis Australia and Stonnington Council.

We have also worked hard on continuing to strengthen our relationship with our close friends at Kooyong, Royal Melbourne Tennis Club, West Brighton Club and the City Clubs. Over the course of the year we have hosted and attended many great functions and events conducted at these Clubs.

In the last financial year we introduced one new reciprocal club, the Edgbaston Priory Club in Edgbaston, Birmingham UK.

Many Members may not be aware but Royal South Yarra is a Member of the prestigious Centenary Tennis Clubs boasting some of the most prestigious and exclusive clubs in the world.

We continue to expand the list of like-minded reciprocal clubs which meet the standards of the Club's reciprocal club policy and we are always grateful for Member's feedback on clubs they have visited.

RSYLTC FOUNDATION

The Foundation has continued to grow and we thank all Members who have contributed to the Foundation for their support. The Foundation is a very important part of the Club and its future. A separate report on the work of the Foundation is included in the Annual Report and we thank Foundation Chairman, Derek Skues and his fellow Trustees for their significant contribution in administering the wonderful work that the Foundation undertakes.

We would ask all Members to consider donating to the Foundation (it is tax deductible through the Australian Sports Foundation) as all contributions to the Foundation are used to improve the Club's facilities for the benefit of all Members and in doing so secure the Club's future.

GENERAL

All the available data in Australia shows that membership based clubs are generally experiencing declining membership numbers as the population ages, with younger people not joining clubs like they used to.

The days of long waiting lists are gone and things are no different for Royal South Yarra and in fact most of the traditional private clubs.

As a Club we understand that many Members don't like or want things to change from the past but to remain relevant and to continue to prosper well into the future, the Club must continue to evolve and be proactive in addressing future challenges around membership, rising operational costs (and in particular areas like increasing water, gas and electricity costs), facilities and staffing (increasing costs and access to quality staff).

Membership is the lifeblood of the Club and historical membership data shows that over the past 10 years our membership has stayed largely stagnant with the number of resignations closely matching the number of new Members admitted year on year.

Whilst financially the annual entrance fee income achieved through this scenario is beneficial to the Club we know that membership is one of the key issues facing the Club over the next few years and a continued focus by the General Committee and management around refining and developing long term sustainable membership strategies not only around attracting new Members but also on membership retention, is of vital importance in ensuring the long-term survival of the Club.

All Members have an important role to play in bringing forward new applicants for membership. If just 10% of our membership bought forward one new applicant for membership each year the financial benefit for the Club would be significant with an additional \$585,000 in annual revenue (assuming they were adult members) and almost \$2 million in one off entrance fee income.

I would like to take this opportunity, my last as President of this great Club, to thank my fellow Directors for your efforts, support and friendship during not only my two years as President but throughout my time on the Committee. To the wider membership, thank you for your support and I am proud to be a Member of Royal South Yarra.

In closing can I say that I leave the role of President with the Club in very good hands going forward from an experienced and committed Committee and a very capable Executive management team and staff led by Stewart Fenton. We are in a very sound financial position but need to plan for the future. We need to understand the needs of our wider membership and plan to ensure that our facilities are world class to meet not only the needs of current Members but also in attracting new Members. We must strive to be the very best we can.

Royal South Yarra Lawn Tennis Club Foundation

TRUSTEES

Derek Skues (Chairman)
Drew Fenton (Club President)
Janie Bell
Phillip Gray
Ian Jarman
Cathy Moore

ACTIVITIES

In 2016/17 the Royal South Yarra Lawn Tennis Club Foundation received further donations from a number of Members, as listed below, and has established a major bequests and donor board at the top of the stairs to recognise significant donations to the Club.

Since the end of the Financial Year an investment manager has been appointed to manage the funds accumulated in the Foundation account in keeping with our charter for these to be managed at arms' length.

We continued working with the General Committee in establishing the ways in which the Foundation can assist the Club in continually improving our facilities for Members' enjoyment.

For the first time, the Foundation sponsored the Club's annual Croquet Tournament in October 2016. Janie Bell provided details on the background and objective of the Foundation and the Chairman presented the trophy to the winners, Jonathan Cameron and John O'Sullivan.

At the 2016 AGM the Foundation's Distinguished Service award was presented to Jane Murray.

FOUNDATION RESERVES

As at 30 June 2017 the following funds were held by the Foundation, including the donations made through the Australian Sport Foundation:

	2017	2016
RSY Foundation	375,360	367,320
Australian Sport Foundation		
• Sport Development	2,400	1,400
• Capital Projects	66,135	35,954
Total	443,895	404,674

The Committee and Members of the Club acknowledge the generous donations from the Major Donors, Benefactors and Donors:

Major Bequests

- Harvey Holdenson
- Bruce Dyson
- Valerie Edwards

Major Donors (\$10,000 or more)

- Gordon L Newton
- E Mardi Sloan
- Anonymous x 1

Contributors to the Foundation from 1 July 2016 to 30 June 2017:

Foundation Benefactors (between \$1,000 and \$9,999)

- Trevor Giacometti
- David I Gibbs
- Phillip J M Gray
- Ian P Jarman
- RSY Bridge Group
- RSY Calcutta
- Anonymous x 1

Other Donors

- Jocelyn C Allen
- Ronald C Beazley
- Jennifer J Bing
- Jenny C Blencowe
- Jennifer M Brash
- Mary Church
- Robert Craig
- Graham W Duncan
- Thomas F Hogg
- Kathleen Regos
- Kenneth J Roche AO
- Suzanne N Simon
- Christine R Sweeney

Sports

TENNIS

The past year has seen an increase in the use of the tennis and squash courts and record numbers of teams across several competitions. The Club entered teams in the Tennis Victoria Pennant and Premier League competitions. In the pennant competition, the Women's Grade 3 team won the premiership and the Women's Grade 2(1) finished runners-up. The Club fielded a men's and women's team in the 2016 Premier League competition which is the highest competition in Victoria where players compete against the state's best tennis players.

Many Club Members attend country tournaments throughout the year including Kerang, Shepparton and Warrnambool. Country tournaments, usually played on quality grass courts, combine fierce but friendly on court rivalries with a laid-back country hospitality. A highlight for many Members at these country tournaments is the camaraderie shared by all Club members in attendance.

The Club provides Members with a range of opportunities to participate in all levels of competition and social tennis and other sporting, fitness and social activities. During the year the Captains Committee organised the RSY Sports Dinner, Croquet Tournament, Table Tennis Club Championships, President's Day, Royal Sydney Golf Club Visit, Tennis Club Championships, President's vs. Captain's Tennis Challenge, participation in Tennis Victoria tennis competitions and the Squash Club Championships.

PENNANT TENNIS

The Club entered 17 teams overall in the men's and women's 2016 Tennis Victoria Pennant competition. It was a successful year with the following men's and women's teams advancing to the grand finals – the Women's Grade 3 team consisting of Piper Priestley, Emily Collin, Stacey Flaounas, Sam Ritchie, Georgia Rogers (Captain), Ellie Rogers & Nikita Chumbley defeated MCC in the premiership. The Women's Grade 2(1) team captained by Caroline Fernando and Danijela Mijic and the Men's Master's Grade 2 team captained by Richard Joubert finished runners-up.

Off court, the highlights of the season included the Sports Dinner held in August with 176 members and guests attending a memorable night with our major sporting awards presented. The pre-season Pennant Breakfast was held in April when pennant players meet and intermingled with team players and we were privileged to welcome Nicole Pratt as guest speaker.

The Warren Kennedy Memorial Trophy awarded to the best performing men's pennant player was won by Lloyd Havlik and the Ethel Le Neveu Trophy awarded to the best performing women's pennant player was won by Natasha Van Bommel. Lloyd was also awarded the 2016 Tennis Victoria Men's Grade 6 Pennant Player of the Year.

The Judy Dalton Trophy was awarded to Ginny Aitken and Mandy Woodard who achieved the best match results over two consecutive seasons in Mid-week Ladies' competition. The Night Tennis perpetual trophy was awarded to Zoe Browning and the Junior perpetual trophy was awarded to Samantha Ritchie.

PREMIER LEAGUE

The Club entered teams in both the men's and women's 2016 Tennis Victoria Premier League. This league is the highest state based teams' competition and affords Members an opportunity to test their skills against other high-ranking players from across the state. Both team's narrowly missed out on advancing to the finals with our team's finishing fourth on the ladder.

The men's team consisted of Aaron Leeder-Chard (Captain), Jeremy Beale, Lewis Miles, David Vukasinec, Matthew Leffler, Oliver Casey and Campbell Salmon.

The women's team consisted of Storm Sanders, Tammi Patterson (Captain), Seone Mendez, Jeanette Lin, Karolina Wlodarczak, Natasa Ilic and Ellie Capannolo.

MID-WEEK COMPETITION

Eastern Districts Women's Tennis Association competition has now combined both seasons to play within one calendar year, known as Season 1 and Season 2.

Eight teams competed in both the 2016 winter competition and Season 1 of the 2017 competition.

In the 2016 winter competition, two teams reached the semi-finals and went through to compete in the grand final. The Section 3 (RSY6) team of Annabel Holmes (Captain), Amanda Woodard, Andrea Donaldson, Sally-Anne Sawers, Susan Mackay and Ginny Aitken defeated East Malvern Tennis Club. The Section 4 (RSY7) team captained by Lucy Fortey were runners-up to Vermont Tennis Club.

The 2017 Season 1 competition saw three teams reach the semi-finals with two going through to the grand final. The Section 4 (RSY7) team of Kirsten Mailer (Captain), Anthea Francis, Sally Cameron, Kate Longbottom, Emma Pierson and Katrina Calder had a very convincing win against Mayfield Park Tennis Club. The Section 2 (RSY4) team captained by Libby Hicks were defeated by St Dominics Tennis Club.

Sports continued

SUMMER COMPETITION

The Club entered four teams in the Bayside Regional Tennis Association with all teams advancing to the preliminary final. The Ladies Section 1 team won the grand final, defeating Hawthorn Tennis Club in an outstanding match. The team consisted of Rebecca Murray (Captain), Monika Wejnert, Danijela Mijic, Rachel McRae and Caroline Fernando. The Men's Section 2 team captained by Alex Molnar reached the grand final and were narrowly defeated by Dendy Park Tennis Club.

NIGHT COMPETITION

The Club entered 13 teams in the 2016 spring and 2017 autumn competition of the Blackburn & District Night Tennis Association.

Two teams reached the finals in the Monday night spring competition. The Section 1 team (Top Shots) of Margaret Neeson, Belinda Henry, Sue Gatford, Brigitte Claney, Sarah Robinson (Captain), Jacqui Saunders and Sue Felton defeated another RSY team, Section 1 (Diamonds) in the grand final.

Three teams reached the finals in the autumn competition. In the Monday night competition, the Section 1 team (The Smashers) consisting of Will Reed (Captain), Nickle Gubbins, Jonathan Vickers-Willis, Rob Hunter, Charles Reed, Tom Richardson, Sam Hayward, Rob Elder and Nick Amato were dominant in the grand final defeating St Andrews Tennis Club. The Section 2 team (Topspinners) captained by Rowan Sawers were narrowly defeated by South Hawthorn Tennis Club. In the Tuesday night competition, the Section 1 team (Yarras) consisting of Ruben Digby-Diercks, Stuart Janiszewski, James Freeman (Captain), Yuri Mijic, Adam Freeman, Andrew Buchanan, Graeme Campbell, Chris O'Farrell and Andrew McFarlane defeated Grace Park Tennis Club in the grand final and Section 7 (You've Been Served) captained by Matthew Evans finished runners-up in their first season of the competition.

CLUB CHAMPIONSHIPS

The Club Championships were held over two weekends in February with 295 players competing in 43 events. The weather conditions had an impact on the tournament with most finals played on porous courts. Spectators gathered in large numbers to watch the elite players in the finals of the Open events. Chair umpires and lines people were organised for the final of the Open Singles, Doubles, Mixed Doubles, and the Boys and Girls Singles events.

The Men's Open Champion and recipient of the Norman Brookes Trophy was Campbell Salmon who defeated Alexandros Yiappos in the Men's Open Singles. The Women's Open Champion was Louise Field who defended her title defeating Monika Wejnert. Louise is now a three-time Open Singles champion. Oliver and Henry Casey won the Open Men's Doubles title, Marie Monterosso and Loretta Sheales won their fourth Open Ladies Doubles title and Peter Johnston and Louise Field won consecutive titles in the Open Mixed Doubles. Natasha Ilic won the 18/U Girls Singles and Campbell Salmon won consecutive titles in the 18/U Boys Singles.

Sports continued

Winners and runners-up of all Club Championship events were:

SENIORS

Men's Open Singles

Campbell Salmon d Alexandros Yiappos

Women's Open Singles

Louise Field d Monika Wejnert

Men's Open Doubles

Henry Casey, Oliver Casey d Yuri Mijic, Alexandros Yiappos

Women's Open Doubles

Marie Monterosso, Loretta Sheales d Jovana Stanisic, Natasha Van Bommel

Open Mixed Doubles

Peter Johnston, Louise Field d Yuri Mijic, Loretta Sheales

Men's B Grade Singles

Jonas Holk Darnos d Hamish Sutton

Women's B Grade Singles*

Winner: Cathy Moore
Runner-up: Sharon Werka

Men's B Grade Doubles

Stuart McRae, Tom Trumble d James Bull, Graeme Campbell

Women's B Grade Doubles

Vanessa Calvert, Jane Murray d Sue Albert, Cathy Moore

B Grade Mixed Doubles

Hamish Salmon, Brigitte McGuire d David Bone, Sue Albert

Men's C Grade Singles

Tom Richardson d Matthew Kirkwood

Women's C Grade Singles

Belinda Henry d Zoe Browning

Men's C Grade Doubles

David Dunstan, David Hepworth d Charlie Faulkner, Sandy McFarlane

Women's C Grade Doubles

Peta Kowalski, Virginia Wallace d Zoe Browning, Sally Charles

C Grade Mixed Doubles

Huw Gatford, Emily Jarman d Wes Albert, Claudia Albert

Men's Social Singles*

Winner: Richard Campbell
Runner-up: Paul Rankin

Women's Social Singles

Arabella Georges d Andrea Donaldson

Men's Social Doubles

John Albrecht, Richard Leckey d Edward Burke, Simon Connor

Women's Social Doubles

Fiona Jones, Eliza Mantello d Joanna Bell, Lucy Leckey

Men's Veteran Doubles

Antony Hearnden, Peter Johnston d Timothy Breadmore, Tony Joubert

Women's Veteran Doubles

Sue Albert, Cathy Moore d Jane Bell, Jane Murray

Men's Senior Doubles

Antony Hearnden, Peter Johnston d Bret Richardson, Hamish Salmon

Women's Senior Doubles*

Winners: Sally Charles, Brigitte McGuire
Runners-up: Ginny Aitken, Sallyanne Sawers

Boys' Singles

Campbell Salmon d Alex Kevill

Girls' Singles

Natasha Ilic d Erica Layton

**Round Robin Event*

Sports continued

JUNIORS

Boys' 16 & Under Singles

Matthew Jaskiewicz d William Beaton

Girls' 16 & Under Singles'

Winner: Vivienne Johnston

Runner-up: Fleur Wackett

Mixed 16 & Under Doubles'

Winners: Henry Campbell, Vivienne Johnston

Runners-up: William Beaton, Laura O'Farrell

Boys' 14 & Under Singles

Oscar Lynagh d Hamish Francis

Girls' 14 & Under Singles

Jemma Mitchell d Jana Gattereder

Boys' 14 & Under Doubles'

Winners: Declan Albrecht, Tom Bartlett

Runners-up: Freddie Campbell, Hamish Francis

Girls' 14 & Under Doubles'

Winners: Jemma Mitchell, Abby Ralph

Runners-up: Stella Heidenreich, Eliza Mailer

Mixed 14 & Under Doubles'

Winners: Harry Cooper, Chloe Cooper

Runners-up: Lachlan Mailer, Eliza Mailer

Boys' 12 & Under Singles

Sam McLean d Tom Ritter

Girls' 12 & Under Singles'

Winner: Claudia Cameron

Runner-up: Grace Keating

Boys' 12 & Under Doubles'

Winner: Lachlan Francis, Sam McLean

Runner-up: Louis Cox, Tom Ritter

Girls' 12 & Under Doubles'

Winner: Grace Keating, Skye Park

Runner-up: Claudia Cameron, Phoebe Ollerenshaw

Boys' 10 & Under Singles'

Winner: Toby Ralph

Runner-up: Sascha Tausan

Girls' 10 & Under Singles

Mietta Passon d Indi Officer

Boys' 10 & Under Doubles

Oliver McLean, Toby Ralph d Kalan Lai, Sascha Tausan

Girls' 10 & Under Doubles'

Winner: Indi Officer, Axy Park

Runner-up: Anna Eggleston, Katharine Soutter

'Round Robin Event

Sports continued

JUNIOR TENNIS

The Junior Tennis Sub-Committee is committed to providing a strong tennis program and many opportunities in both tennis and social activities for junior members.

The Sub-committee organised the following competitions and events throughout the financial year – the Bayside Regional Tennis Association (BRTA), Orange & Green Ball Hot Shots, two Junior Round Robin Tournaments, a Teen Tennis Tournament, the Adult & Child Tennis Day, Junior Open Day, Junior Club Championships and the Year 8 Disco.

Eight teams competed in the 2016 BRTA spring competition. Two teams reached the finals with the Saturday Section 2 team consisting of Lachie Francis, Harry Cooper, Nick Evans, Rupert Edwards, Will Maughan, Eliza Mailer (Captain), and Stella & Anouk Heidenreich winning the premiership. The Sunday Section 3 team captained by Bill Cameron were defeated in the grand final.

Eleven teams competed in the 2017 autumn competition. Six teams reached the finals with the Saturday Section 2 team winning the premiership against Carmelite Tennis Club. The team members were Skye Park, Chloe Joubert, Stella & Anouk Heidenreich (Captain), Issy Horner, Ava Lansell and Olivia Shergold. The Section 3, 7, 11, 12 and 13 teams reached the finals.

Training for the BRTA junior competition continued on Tuesday evenings and squads for more advanced players were held on Friday evenings.

The Junior Club Championships were held in February in conjunction with the Senior Club Championships. The events included 10/U, 12/U, 14/U, 16/U and open boys' and girls' singles, and doubles and mixed doubles. The junior members enjoyed the tournament both on and off the court playing table tennis, watching their friends compete from the clubhouse balcony with some players even assisting with the scoring of the senior events. Special recognition must go to Campbell Salmon who took out both the Men's Open title and the Boy's 18 Singles, all his hard work, discipline and dedication is an inspiration to all our up and coming junior members.

In March, the Junior Open Day was held on the grass courts, which included a doubles round robin, a hot shots clinic, coaching drills conducted by the SMARTennis coaches and fun activities, finishing with a dinner and presentation of trophies of court winners and sportsmanship awards. At the presentations, the Stan Churchus Trophy was presented to a junior member who has represented the Club in competition tennis, shown good commitment to Club events and demonstrated good sportsmanship and demeanour. The 2017 recipient was Lucy Ollerenshaw.

TENNIS COACHING

The tennis coaching service at Royal South Yarra is provided by SMARTennis, headed by Andrew McLean and Conrad Lim and ably supported by a cast of well qualified coaches. The coaching services at the Club include private lessons, fitness classes, holiday clinics, boot camps, hot shots and the very popular squad training held for various age groups and skill levels. We are very fortunate to have coaches of the highest calibre available and the growing presence of the coaches around the Club has been noticed and appreciated by our members.

SMARTennis are an integral part of the Club and play a valuable role in supporting both senior and junior events and initiatives at the Club.

SQUASH

In the Club Circuit competition, the Club fielded four teams in the spring competition and three teams in the autumn competition. Grades B2, B3, D1 and F2 competed in the spring competition and Grades B2 (two teams) and F1 competed in the autumn competition. In the spring competition, the F2 team consisting of Alastair Reed (Captain), Stewart Collingwood, Kester Felton and Hamish Felton won the premiership against RACV and the B2 team consisting of David McRae, Carlo Zabotto, Robert Warnock, John O'Sullivan (Captain) and Justin Sharp finished runners-up against Kooyong Lawn Tennis Club.

The Squash Club Championships saw Nathan Lindner win his first title, defeating Robert Warnock in the Men's Open event. Sophie Temple won her fourth consecutive title defeating Caroline Fernando in the Women's Open event. The Handicap event was won by Simon Brain who defeated Richard Campbell.

During the financial year the Dick Doyle Memorial Trophy was awarded to David McRae for 2016 and 2017 for achieving the best win/loss record over two consecutive pennant seasons.

Sports continued

TABLE TENNIS

The 2016 Table Tennis Club Championships were once again a success with the competition exceptionally strong, whilst members enjoyed the friendly social atmosphere. Eighty-seven players competed in a knockout competition in Men's and Women's Singles, Doubles and Mixed Doubles events.

The Men's Singles was won by Andrew Spargo who defeated Campbell Salmon, the Women's Singles saw Louise Field win her second consecutive title against Marie Monterosso. In the Men's Doubles Edward Bickford and Andrew Spargo defeated Adam and James Freeman, the Women's Doubles was won by Jovana Stanisic and Natasha Van Bommel, defeating Louise Field and Loretta Sheales and the Mixed Doubles was won by Kate and Lachlan Kemp who defeated Matilda Hay and James Freeman.

INDOOR SPORTS & FITNESS

Royal South Yarra is fortunate to contain an extensive range of elite indoor sport and fitness rooms which are available for members. The swimming pool continues to attract members of all ages who enjoy both lap and leisure swimming, swimming lessons, aqua aerobics as well as baby and toddler swim classes. Gymnasium usage has increased with members getting to work out whilst enjoying the stunning views over the grass tennis courts. Over the course of the financial year, new fitness/cardio equipment and flooring was introduced into the gymnasium, free weights room, fitness studio and swimming pool which has increased fitness class numbers and demand for machines. Experienced Personal Trainers were appointed during the year and the Sports Director scheduled new fitness classes to meet member's needs. The indoor sporting facilities are an integral part of the Club's offerings and are highly appreciated by members.

Activities & Reports



Activites & Reports continued

ACTIVITIES & COMMUNICATION

The clubhouse continues to play host to a diverse range of functions and events.

Our signature event 'Rio Carnivale' held in August on the eve of the Olympics was a fantastic night for members and guests. The added attraction of Brazilian dancers, a Brazilian Steel band and fantastic styling of the Clubhouse made us all feel we were part of the Brazilian fun.

The wine lunch held in October featured superb wines from young winemakers Charles Smedley and Julian Parrot from Mandala Wines, Dixons Creek. The popular Father's Day and Mother's Day breakfasts, lunches and dinners continue to attract a high number of guests. The First Saturday in the month dining is a must for those with a discerning palate and these enticing menus are further enhanced by the BYO wine.

The annual black-tie dinner of the Caulfield Cup Calcutta for the racing aficionados was held in the Como Room in October.

The Christmas Party was again held in the Dining Room with members and guests sipping on Christmas Cocktails and prawn sandwiches whilst Christmas Carols were played in the background.

In January, the annual visit to the Australian Open was enjoyed by members and guests.

Our special member's drinks on the Balcony during the Club Championships are continuing to attract members who love to watch some outstanding tennis played on Courts 1 & 2.

The Western Terrace was the setting for the Long Lunch held to coincide with Melbourne's Food & Wine Festival week. It was a glorious warm day and this booked-out event displayed the talents of our kitchen with a five-course lunch of the most delicious food & wine.

The Vintage lunch was held in April this year and attracted an amazing total of 101 guests.

Communication modes such as Centrecourt, emag, Club Happenings, emails and the user-friendly website along with the social media platforms of Facebook, Twitter and Instagram, are keeping members up-to-date with Club information.

To keep the membership informed, we request that all members promptly notify the Club of a change of phone number, mailing and/or email address. Club communications rely on correct information.

CLUBHOUSE & GROUNDS

The last 12 months has seen the Clubhouse and Grounds undergo some significant maintenance upgrades in the Club's Billiards Room and the installation of new LED lighting on porous courts 5-7.

The standard of the grass courts was challenging over the last 12 months, due to weather conditions together with poor durability of the baselines. At the end of the season in May, grass courts 3 and 4 were dug up, lazer levelled and resurfaced with new legend couch grass. The remaining grass courts had new baselines installed, which will provide a more level playing surface and greater durability.

An ongoing review continues regarding the Cyprus hedging; as some parts of the hedge are collapsing and it continues to be of high maintenance. A review of alternate landscaping options is progressing, incorporating the bathroom facilities behind grass court 10.

We acknowledge Bill Turner, Anthony Lewis, Kevin Terry, Josh Kazar, Dominic Lavecchia and John Fitzgerald who have all made a great contribution over the past year.

YOUNG MEMBERS

The Younger Members had another exciting year with four social events and one tennis event held during the financial year.

The year began with the ever popular Yarrayong Ball, a joint function with Kooyong Lawn Tennis Club held in August. Royal South Yarra hosted the Yarrayong Ball "A Touch of Rio" inspired night with over 260 members and guests attending. The Barefoot Bowls and Turning 18 Drinks were held in November. In February, the Wimbledon Tennis & Tonic event was held on a 30-degree summer afternoon, participants were welcomed with Pimms and the day finished with dinner under the stars. In March, we welcomed the Spanish Cantina Long Lunch with an array of Spanish food and wine, and the year concluded with the annual Trivia Night in June.

The Committee is continually looking to grow the involvement of Young Members social events and always looking for new and different ideas for their calendar.

SUNDAY MORNING GROUP

The Sunday Morning Group continues to thrive, with Sunday morning men's doubles social tennis available for Playing Gentlemen. The morning commences at 9:00am irrespective of weather conditions throughout the year.

All adult Playing Gentlemen of any age are welcome to participate, with many taking the opportunity to meet and mix with fellow members. Social tennis is the standard and there is no commitment to attend. Members may play when they wish during the morning and for as many sets as they wish. The emphasis is on good sport, good fellowship and enjoyable exercise.

Activites & Reports continued

TUESDAY TENNIS

The Tuesday Ladies Tennis Group continues to attract a keen group of enthusiastic players. Two leaders are elected annually to convene the group who organise two or three sets of good social tennis each Tuesday. Members who prefer more competition can compete in the six 'Badge Days' held throughout the year, when players compete and play-off in a final, in December for the Joy Fair - Ladies Day Perpetual Trophy, in a silver and bronze competition.

The winners and runners-up of the Badge Day play-off for 2016 were:

Silver:

Winner - Carolyn Martyn
Runner-up - Brigitte Caney

Bronze:

Winner - Deb Skues
Runner-up - Susan Mackay

BILLIARDS & SNOOKER

During the year the Billiards and Snooker Room was refurbished which has enhanced this activity for members enjoyment.

The Club Champion and winner of the Eric J. Wells Memorial trophy for 2016 was Nicholas Armstrong with runner-up Warwick Loton. The Snooker Handicap event was won by Tom Cameron, runner-up Jonathan Walpole and the Billiards Handicap event winner was Warwick Loton, runner-up Tom Cameron.

The City Club Circuit competition commenced in June and the RSY team has been very competitive.

GOLF

The Men's Golf Day was held at the Frankston Golf Club. The Derek Keble-Johnston Cup was won by Clive Nettlefold and Barlow Telford. The runners-up were John McInnes and John Grigg. The longest drive was won by Jonathan Forster and Michael Fraser, and Barlow Telford and Doug Tait won the nearest to the pin.

ARCHIVES

The considerable and interesting Archival Material is now readily available in identifiable folders for members to browse through at their leisure. The folders are located in the Library and a list detailing their contents will shortly be available on the Library computer.

The Archives have a number of photograph folders extending back many years, some showing great shots of past Club Events as well as trophy and match winners prior to the introduction of the Centrecourt Magazine.

We are currently determining the possibility of transferring video and CD files to a digital format so these files can be viewed from a USB.

In the Library, there are several books on the history of the Club, the history of tennis and of many individual prominent tennis players.

The archives material is readily available for the enjoyment of members.

BRIDGE

Throughout the financial year Bridge continued to be very popular at the Club.

During 2016 the competition for the Janette Machin Duplicate Trophy was contested on the fourth Tuesday of each month and the Perpetual Trophy was presented to the winner, Sally Marshall at the Christmas Lunch. Trish Donges was runner-up.

From February, every Tuesday was designated to supervised Duplicate Bridge with a professional director in attendance. The Champion of the Month competition remained very popular and the Duplicate Bridge and Dinner evenings were well attended by male and female players.

The number of members affiliated with the Australian Bridge Federation increased to 92. In this competition players compete for Green Points, and regular play was conducted for Red Points which are highly sought after.

Our charity day for 'Bridge for Brains' was held during May when members and guests enjoyed a light lunch before playing Duplicate Bridge, raising \$825 for Alzheimer's Hawthorn, Victoria. During the financial year the Bridge Group donated \$1,000 to the RSYLTC Foundation, \$325 to Lort Smith Animal Hospital, \$325 to MND Australia and \$350 to Berry Street.

Throughout the year bridge matches were held against Kingston Heath, Commonwealth, Royal Melbourne and Victoria Golf Clubs. Royal South Yarra (RSY) won the challenge against Peninsula Country Golf Club. In the Red Point matches held against MCC Kew, Melbourne Cricket Club (MCC), RACV and Kooyong LTC, RSY retained the trophy against MCC Kew, MCC and RACV and re-claimed the trophy from Kooyong LTC.

Activites & Reports continued

THE VERDANT GROUP

Five varied and enjoyable activities were organised for members and guests of the Verdant Group throughout the year.

The activities commenced in October with a visit to the Queenscliff Gallery, followed by morning tea at the local eatery "The Shelter Shed" and lunch at Jack Rabbit Vineyard. In November, the group ventured to Mount Macedon visiting some well-known sites including, Braemar College (formerly Clyde Girls School), the Memorial Cross, constructed by Grollo Constructions Company Fontainbleau, home of the famous artist, Frederick McCubbin, then onto Woodend for lunch to visit "Woodbine" private garden in Woodend. In December, the traditional Verdant Group Christmas Lunch was held in the Como Room of the clubhouse where members and guests were entertained by Davide Key, a magician.

In May the group visited the NGV famous Van Gogh & the Seasons exhibition followed by lunch in the Garden Restaurant. The year concluded with a Guest Speaker Lunch, addressed by Club Member Gay Woods who gave an entertaining account of life as a career ambassador's spouse and her own interesting and varied career in various global postings.

All adult members are welcome to join the Verdant Group and enjoy the various activities.

OBITUARY

Our sincerest sympathy is extended to the families of our esteemed members who passed away during the year ended 30 June 2017.

Mrs Susan M M Bolton
Dr Peter J Cunningham
Mrs Deirdre J Drummond
Mrs Ann Faulkner
Mr Thomas J Gillespie
Mrs G Jean R Harrison
Mr Malcolm T Hastie
Mr Peter S Isaacson AM DFC AFC DFM
Ms Melinda J Law
Mr Norman J Marshall
Mrs Rosemary J McCallum
Mr Donald J P McDonald
Mr David J Morris
Dr James P O'Collins
Mrs Annie M Perkins
Mrs June Pitt
Lady Susan Renouf
Dr John B F Tucker OAM
Miss Anne E Wilton



Membership Board

Member numbers at year end were 4,479 persons. There was an overall reduction of 9 members through death, resignation and forfeiture. On 1 July 2016, 53 junior members, on attaining 18 years of age, became eligible for senior Playing membership status, and 30 men, 46 women, 29 boys and 31 girls from the waiting list were elevated to Playing and Junior membership of the Club.

Member numbers include 62 Temporary Members (Reciprocal, Honorary, Scholarship and Accelerated).

During the year the waiting list decreased by 34 to a total of 206 persons as at 30 June 2017.

Membership Figures as at 30 June 2017

	2017			2016		
	Men	Women	Total	Men	Women	Total
Honorary	2	2	4	3	3	6
Honorary Life	11	4	15	10	4	14
Life	17	16	33	17	16	33
Playing	1,117	1,270	2,387	1,092	1,233	2,325
Playing 26-30	91	99	190	92	100	192
Playing 21-25	124	130	254	125	146	271
Playing 18-20	93	87	180	80	86	166
Country	60	57	117	69	59	128
Junior	128	115	243	143	109	252
TOTAL PLAYING	1,643	1,780	3,423	1,631	1,756	3,387
Restricted Playing	16	58	74	18	59	77
Restricted Junior	51	37	88	46	41	87
Special Non playing	29	65	94	31	65	96
Non playing	21	73	94	23	73	96
House	10	38	48	11	46	57
Absentee – Senior	215	185	400	227	191	418
Absentee – Adult	88	104	192	100	95	195
Absentee – Junior	0	4	4	0	4	4
Temporary – Adult	25	20	45	31	18	49
Temporary – Junior	6	11	17	4	18	22
TOTAL OTHER CATEGORIES	461	595	1,056	491	610	1,101
TOTAL MEMBERSHIP	2,104	2,375	4,479	2,122	2,366	4,488

Waiting List for Playing/Junior Membership as at 30 June 2017

	2017			2016		
	Men	Women	Total	Men	Women	Total
Playing	33	39	72	9	9	18
Junior	69	65	134	118	104	222
TOTAL	102	104	206	127	113	240

Treasurer's Report

The Club's financial position remains strong. Our Club has no debt, and we funded over \$386,000 in capital expenditure from operating cash flow during the financial year. After several years of improvement in our Profit and Loss position, our results in 2017 were less strong, and were well below our budget expectations.

OPERATING RESULT

The Club's loss for the year increased to \$285,000 from just under breakeven in financial year 2016.

Several factors influenced this outcome. Most notably, our losses from Hospitality (Bar and Dining) increased by almost \$200,000. Revenues were down by 3.2%, reflecting lower patronage levels. Tight control of COGS ensured that gross margin was acceptable, but our overhead expense levels were too high. Balancing strong service levels over extended opening hours with appropriate price points to deliver acceptable financial results is always a challenge. In the 2017 year we did not get this balance right, and considerable work and changes have been made in this area over recent months in conjunction with our new CEO.

Profits from Accommodation (our Mont Verdant apartments) also disappointed, down by one third, with revenues falling 3.2% due to much weaker occupancy levels, and utility and council rates well up. At a general level, the Club sought to lift standards for grounds and facilities, with a substantial increase in repair and maintenance expense, by over \$100,000 for the year. Membership revenues were also weaker than expected, with the increase in subscriptions of \$154,000 offset by a reduction in entrance fees.

Key financial results are summarised below:

	2017 \$'000	2016 \$'000
Profit and Loss:		
Membership subscriptions	3,564	3,410
Hospitality revenue	2,859	2,954
Entrance fees received	417	475
Other Revenue	590	652
Total revenue	7,430	7,491
Operating Costs	-7,715	-7,508
Loss for the year	-285	-17
Cashflow:		
Cash generated from operations	451	259
Capital expenditure (net)	-387	-390
Financing cashflow (net)	-52	-133
Net change in cash	12	-264

CASH FLOW AND CAPITAL EXPENDITURE

Operating cash flow in 2017 benefitted from favourable timing of member subscriptions. The Club remains committed to improving the standard of our facilities and again invested heavily to this end. Major items included the LED lights for courts 5 to 7 \$40,953 (and pre-payments for LED's on courts 8 to 15 \$33,591), renovation of the Billiards Room \$39,167, a new AV system \$33,333, and initial redevelopment work for Grass courts 3 & 4 of \$21,590.

FINANCE COMMITTEE

I would again like to thank Hamish Salmon, Chris Yencken, and Ian Jarman for their contribution to the Club and their continued support and involvement on the Finance Committee.



G. S. Colman,
Honorary Treasurer

26 September 2017

Financial Statements

30 June 2017



Royal South Yarra Lawn Tennis Club

Committee Report

The Royal South Yarra Lawn Tennis Club is a company limited by guarantee, incorporated and domiciled in Australia. Your Committee presents their report on the Club for the financial year ended 30 June 2017.

COMMITTEE MEMBERS

The names of the Committee members in office at any time during or since the end of the year and their attendance at Committee meetings held during the year ended 30 June 2017 were:

	Meetings attended	Meetings eligible to attend
Drew Fenton	11	11
Tony Joubert	9	11
Lachlan Beer	9	11
George Colman	11	11
Jonathan Roberts	10	11
James Bull	6	11
Sally Charles	7	11
Dianne Hepworth	9	11
Hamish Salmon	10	11
Amanda Schwillk	11	11
Loretta Sheales	7	11

PRINCIPAL ACTIVITIES AND OBJECTIVES

During the financial year, the principal activities of the Club, which remained unchanged, were the provision of sporting and clubhouse facilities and member accommodation. The Club's focus is on the development of tennis and increased member participation. Interclub competitions, hotshots, round robins, social events and junior activity days aim to increase participation both short term and long term.

OPERATING RESULTS

Results for the year, were an operating loss of \$284,813 (2016: loss \$17,391)

REVIEW OF OPERATIONS

Hospitality Revenues were slightly lower at \$2,858,764 (2016: \$2,953,963) due to declining member and visitor activity. This report discloses that the cash flows from operating activities resulted in a net cash inflow of \$450,504 (2016: \$259,261) and cash of \$386,645 (2016: \$390,282) was invested in Property, Plant and Equipment and Intangible assets.

SIGNIFICANT CHANGES IN THE STATE OF AFFAIRS

Apart from the foregoing, no significant change in the Club's state of affairs occurred during the financial year.

SUBSEQUENT EVENTS

No matter or circumstance has arisen since the end of the financial year which has or may significantly affect the operations of the Club, the results of those operations or the state of affairs of the Club in future financial years.

DIVIDENDS

The Club's memorandum of association prohibits the payment of dividends.

FUTURE DEVELOPMENTS

No change in the operations of the Club is expected to occur which will, or may, affect the results of the Club in the next succeeding financial year.

MEMBER LIABILITY

The Club is a company limited by guarantee. If the Club is wound up, the Constitution states each member (all classes) is required to contribute a maximum of \$8.40 each towards meeting any outstanding liabilities of the Club. As at 30 June 2017, the number of members were 4,479 (2016: 4,488).

ENVIRONMENTAL ISSUES

The Club's operations are not regulated by any significant environmental regulation under a law of the Commonwealth of Australia or of any State or Territory.

INFORMATION ON COMMITTEE MEMBERS

Drew Campbell Fenton, President-Director, appointed 18 November 2010, B.Bus FANZIF, CPA, QPIB, QIP, FNIBA, Insurance Principal.

Antony (Tony) Marc Joubert Vice President-Director, appointed 24 November 2011, Director, B Bus (Mktg), Sales Director.

Lachlan Michael Beer, Captain-Director, appointed 24 November 2011, LL.B B.I.R., Solicitor.

George Stephen Colman, Honorary Treasurer-Director, appointed 21 November 2013, B.Comm (Hons), FINSIA, Investment Management Principal.

Jonathan MacKenzie Roberts, Honorary Secretary-Director, appointed 15 November 2007, B.Ec., Company Director, Retailer.

James Forbes Bull, Director, appointed 19 November 2015, LLB / BA., Solicitor.

Sally Charles, Director, appointed 20 November 2014, RN, Executive Corporate Services Manager.

Dianne Hepworth, Director, appointed 20 November 2008, Cert CompOps. Retired.

Hamish Salmon, Director, appointed 24 November 2011, CPA CFP, Company Director.

Amanda Schwillk, Director, appointed 20 November 2014, BA, Marketer.

Loretta Sheales, Director, appointed 24 November 2011, B.Sc, M.Ed, Manager Human Resources.

COMMITTEE INDEMNIFICATION

In addition to that specified in the Club's Constitution (clause 77), the Club has paid, during the year, a premium of approximately \$7,500 (part of the Clubs total affiliation, membership and insurance with Tennis Victoria) to insure the Committee members and Officers of the Club against liabilities incurred by them arising out of their conduct whilst acting in the capacity of Committee members and Officers, other than conduct involving a wilful breach of duty in relation to the Club. The Club has not otherwise, during or since the end of the financial year, to the extent permitted by law, indemnified or agreed to indemnify an officer or auditor of the company or of any related body corporate against a liability incurred as such an officer or auditor.

CONTRACTS WITH MEMBERS OF THE COMMITTEE

No member of the Committee has received, or has become entitled to receive, a benefit by reason of a contract made by the Club with the member of the Committee or with a firm of which he is a member or with a company in which he has a substantial financial interest.

PROCEEDINGS ON BEHALF OF CLUB

No person has applied for leave of Court to bring proceedings on behalf of the Club or intervene in any proceedings to which the Club is party for the purpose or taking responsibility on behalf of the Club for all or any part of those proceedings. The Club was not a party to any such proceedings during the year.

AUDITORS INDEPENDENCE DECLARATION

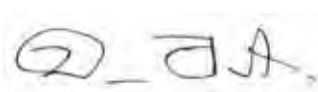
A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* is set out on page 28.

CORPORATE GOVERNANCE

The Club is governed under its Constitution by a General Committee which is supported by Committees as appropriate. The Finance Committee is responsible for the ongoing review of the financial position and operating performance of the Club, ensuring compliance with the Club's statutory and management reporting requirements and recommending strategies to the General Committee in respect of investments and financial operations.

Dated at Melbourne, 26 September 2017.

Signed in accordance with a resolution of the Committee in accordance with section 298(2) of the *Corporations Act 2001*.



D. C. Fenton,
President



G. S. Colman,
Honorary Treasurer



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The Committee
Royal South Yarra Lawn Tennis Club
Williams Road North
Toorak VIC 3142

26 September 2017

Dear Committee Members,

Royal South Yarra Lawn Tennis Club

In accordance with section 307C of the *Corporations Act 2001*, I am pleased to provide the following declaration of independence to the directors of Royal South Yarra Lawn Tennis Club.

As the lead audit partner for the audit of the financial statements of Royal South Yarra Lawn Tennis Club for the financial year ended 30 June 2017, I declare to the best of my knowledge and belief, there have been no contraventions of:

- (i) the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

Yours sincerely

DELOITTE TOUCHE TOHMATSU

Peter Glynn
Partner
Chartered Accountants

Liability limited by a scheme approved under Professional Standards Legislation. Member of Deloitte Touche Tohmatsu Limited

Independent Auditor's Report to the members of Royal South Yarra Lawn Tennis Club

OPINION

We have audited the financial report being a special purpose financial report, of Royal South Yarra Lawn Tennis Club (the "Entity") which comprises the statement of financial position as at 30 June 2017, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and the directors' declaration.

In our opinion, the accompanying financial report of the Entity is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the Entity's financial position as at 30 June 2017 and of its financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards to the extent described in Note 3 and the Corporations Regulations 2001.

BASIS FOR OPINION

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Entity in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the Committee, would be in the same terms if given to the committee as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

EMPHASIS OF MATTER – BASIS OF ACCOUNTING

We draw attention to Note 3 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the Committees' financial reporting responsibilities under the *Corporations Act 2001*. As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

OTHER INFORMATION

The Committee are responsible for the other information. The other information comprises the information included in the annual report for the year ended 30 June 2017, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

RESPONSIBILITIES OF THE COMMITTEE FOR THE FINANCIAL REPORT

The Committee are responsible for the preparation of the financial report that gives a true and fair view and have determined that the basis of preparation described in Note 3 to the financial report is appropriate to meet the requirements of the *Corporations Act 2001* and is appropriate to meet the needs of the members. The Committees' responsibility also includes such internal control as the Committee determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Committee are responsible for assessing the ability of the Entity to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the committee either intend to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Independent Auditor's Report to the members of Royal South Yarra Lawn Tennis Club continued

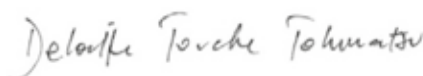
AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL REPORT

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

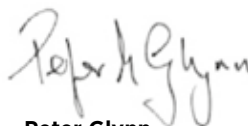
As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Committee.
- Conclude on the appropriateness of the Committees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



DELOITTE TOUCHE TOHMATSU



Peter Glynn
Partner
Chartered Accountants

Melbourne, 26 September 2017

Committee Declaration

As detailed in Note 1 to the financial statements, the company is not a reporting entity because in the opinion of the directors there are unlikely to exist users of the financial report who are unable to command the preparation of reports tailored so as to satisfy specifically all of their information needs. Accordingly, this Special Purpose Financial Report has been prepared to satisfy the directors reporting requirements under the *Corporations Act 2001*.

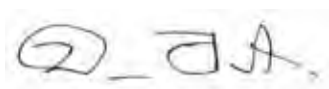
The Committee of the Club declares that:

1. the financial statements and notes, as set out on pages 32 to 44, are in accordance with the *Corporations Act 2001*, and:
 - (a) comply with Australian Accounting Standards and the Corporations Regulations 2001; and
 - (b) give a true and fair view of the financial position as at 30 June 2017 and of the performance for the year ended on that date of the Club.
2. in the Committee's opinion, reasonable grounds exist to believe that the Club will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Committee.

Dated at Melbourne, 26 September 2017

Signed in accordance with a resolution of the Committee in accordance with section 295(5) of the *Corporations Act 2001*.



D. C. Fenton,
President



G. S. Colman,
Honorary Treasurer

Statement of Profit or Loss and Other Comprehensive Income

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2017

	Note	2017	2016
		\$	\$
Revenue	4	7,429,807	7,491,144
Less expenses:			
Administration, Courts & Clubhouse		(4,177,848)	(4,065,422)
Bar & Dining		(3,365,784)	(3,278,770)
Accommodation		(107,078)	(90,578)
Other expenses		(63,910)	(73,765)
Loss before tax		(284,813)	(17,391)
Income tax expense	3(c)	-	-
Loss for the year	5	(284,813)	(17,391)
Other comprehensive income		-	-
Total comprehensive loss for the year		(284,813)	(17,391)

Notes to the financial statements are included on pages 36 to 44.

Statement of Financial Position

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2017

	Note	2017	2016
		\$	\$
CURRENT ASSETS			
Cash and cash equivalents	6	1,706,461	1,694,554
Trade and other receivables	7	158,716	166,483
Inventories		152,398	115,848
Other assets	8	557,120	518,916
Total Current Assets		2,574,695	2,495,801
NON CURRENT ASSETS			
Property, plant and equipment	9	7,996,080	8,140,954
Intangible assets	10	45,991	61,760
Total Non-Current Assets		8,042,071	8,202,714
Total Assets		10,616,766	10,698,515
CURRENT LIABILITIES			
Trade and other payables	11	2,830,683	2,630,571
Provisions	12	414,460	366,694
Total Current Liabilities		3,245,143	2,997,265
NON CURRENT LIABILITIES			
Provisions	12	46,123	90,937
Total Non-Current Liabilities		46,123	90,937
Total Liabilities		3,291,266	3,088,202
Net Assets		7,325,500	7,610,313
MEMBERS' EQUITY			
Retained earnings		7,325,500	7,610,313
Total Members' Equity		7,325,500	7,610,313

Notes to the financial statements are included on pages 36 to 44.

Statement of Changes in Equity

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2017

	Retained earnings
	\$
Balance at 1 July 2015	7,627,704
Loss for the year	(17,391)
Other comprehensive income	-
Total comprehensive loss for the year	(17,391)
Balance at 30 June 2016	7,610,313
Balance at 1 July 2016	7,610,313
Loss for the year	(284,813)
Other comprehensive income	-
Total comprehensive loss for the year	(284,813)
Balance at 30 June 2017	7,325,500

Notes to the financial statements are included on pages 36 to 44.

Statement of Cash Flows

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2017

	Note	2017	2016
		\$	\$
Cash flows from operating activities			
Receipts from members		7,605,859	7,297,733
Interest received		28,048	32,641
Payments to suppliers and employees		(7,183,403)	(7,071,113)
Net cash generated by operating activities	16(b)	450,504	259,261
Cash flows from investing activities			
Payment for property, plant and equipment		(386,645)	(391,496)
Proceeds from disposal of property, plant and equipment.		-	1,214
Net cash used in investing activities		(386,645)	(390,282)
Cash flows from financing activities			
Repayment of lease liability		(51,952)	(57,349)
Loan to the RSY Foundation		-	(75,453)
Net cash used in financing activities		(51,952)	(132,802)
Net increase/(decrease) in cash and cash equivalents		11,907	(263,823)
Cash and cash equivalents at beginning of year		1,694,554	1,958,377
Cash and cash equivalents at end of year	16(a)	1,706,461	1,694,554

Notes to the financial statements are included on pages 36 to 44.

Notes to and forming part of the Accounts

1. GENERAL INFORMATION & STATEMENT OF COMPLIANCE

Financial reporting framework

The Club is not a reporting entity because in the opinion of the Committee there are unlikely to exist users of the financial report who are unable to command the preparation of reports tailored so as to satisfy specifically all of their information needs. Accordingly, this special purpose financial report has been prepared to satisfy the Committees' reporting requirements under the *Corporations Act 2001*.

For the purposes of preparing the financial statements, the Club is a not-for-profit entity.

Statement of compliance

The financial report has been prepared in accordance with the Corporations Act 2001, the recognition and measurement requirements specified by all Australian Accounting Standards and Interpretations, and the disclosure requirements of Accounting Standards AASB 101 'Presentation of Financial Statements', AASB 107 'Statement of Cash Flows', AASB 108 'Accounting Policies, Changes in Accounting Estimates and Errors', and AASB 1054 'Australian Additional Disclosures'.

The financial report was authorised for issue by the Committee on 26 September, 2017.

Royal South Yarra Lawn Tennis Club is a company limited by guarantee, incorporated and domiciled in Australia.

2. ADOPTION OF NEW AND REVISED ACCOUNTING STANDARDS

2.1 New and revised AASBs affecting amounts reported and/or disclosures in the financial statements

In the current year, the Club has applied a number of amendments to AASBs and a new Interpretation issued by the Australian Accounting Standards Board (AASB) that are mandatorily effective for an accounting period that begins on or after 1 July 2016, and therefore relevant for the current year end.

The application of these amendments did not have any impact on the disclosures or the amounts recognised in the Club's financial statements.

Notes to and forming part of the accounts continued

2. ADOPTION OF NEW AND REVISED ACCOUNTING STANDARDS (CONT'D)

2.2 Standards and Interpretations in issue not yet adopted

At the date of authorisation of the financial statements, the Standards and Interpretations listed below were in issue but not yet effective.

Standard/Interpretation	Effective for annual reporting periods beginning on or after	Expected to be initially applied in the financial year ending
AASB 9 Financial Instruments	1 January 2018	30 June 2019
AASB 15 Revenue from Contracts with Customers, AASB 2014-5 Amendments to Australian Accounting Standards arising from AASB 15, 2015-8 Amendments to Australian Accounting Standards - Effective date of AASB 15, 2016-3 Amendments to Australian Accounting Standards - Clarifications to AASB 15 AASB 2016-7 Amendments to Australian Accounting Standards - Deferral of AASB 15 for Not-for-Profit Entities and AASB 2016-8 Amendments to Australian Accounting Standards - Australian Implementation Guidance for Not-for-Profit Entities	1 January 2019	30 June 2020
AASB 1058 Income of Not-for-Profit Entities	1 January 2019	30 June 2020
AASB 16 Leases	1 January 2019	30 June 2020
AASB 2016-2 'Amendments to Australian Accounting Standards - Disclosure Initiative: Amendments to AASB 107'	1 January 2017	30 June 2018
AASB 2017-2 Amendments to Australian Accounting Standards - Further Annual Improvements 2014-2016 Cycle	1 January 2017	30 June 2018

The directors have not yet determined the financial impact of adopting the above Standards and Interpretations.

Notes to and forming part of the accounts continued

3. SIGNIFICANT ACCOUNTING POLICIES

Basis of Preparation

The financial report has been prepared on the basis of historical cost. Cost is based on the fair value of consideration given in exchange for assets. All amounts are presented in Australian dollars, unless otherwise stated.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such a basis, except for leasing transactions that are within the scope of AASB 117.

The following significant accounting policies have been adopted in the preparation and presentation of the financial statements:

(a) Inventories

Inventories are measured at the lower of cost and net realisable value. Costs are assigned to inventory on hand by the method most appropriate to each particular class of inventory, with all classes of inventory being valued on a first in first out basis. Net realisable value represents the estimated selling price less all estimated costs of completion and costs necessary to make the sale.

(b) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost less, where applicable, any accumulated depreciation.

Property

Buildings, plant and equipment are stated at cost less accumulated depreciation and impairment. Costs include expenditure that is directly attributable to the acquisition of the item. In the event that settlement of all or part of the expenditure is deferred, cost is determined by discounting the amounts payable in the future to their present value as at the date of acquisition.

Plant and Equipment

Depreciation is provided on property, plant and equipment, including freehold buildings but excluding land. Depreciation is calculated on a straight line basis so as to write off the net cost or other revalued amount of each asset over its expected useful life to its estimated residual value from the time the asset is held ready for use. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period, with the effect of any changes recognised on a prospective basis.

Depreciation rates

The depreciation rates used for each class of depreciable assets compared to the rates used last financial year are:

Class of Fixed Asset	Depreciation Rates	
	2017	2016
Motor Vehicles	20%	20%
Plant and Equipment	20 - 33%	20 - 33%
Buildings and Improvements	4 - 10%	4 - 10%

(c) Income Tax

An income tax liability has not been raised as the Club's activities make its income exempt from tax pursuant to the *Income Tax Assessment Act*.

(d) Trade & Other Receivables

Trade and other receivables are stated at cost less impairment losses. The average credit period on sale of goods and rendering of services is 30 days. Credit balances on members' accounts are applied to future charges, or refunded to relevant members as appropriate.

In determining the recoverability of a trade receivable, the Club considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the reporting date. Based on historic default rates, the Club believes that no impairment allowance is necessary in respect of trade receivables.

(e) Trade & Other Payables

Trade and other payables (including accrued expenses) represents liabilities for goods and services provided prior to the end of the financial year and which are unpaid and are measured at amortised cost. The amounts are unsecured, and are paid within normal supplier trading terms, but usually no longer than 30 days.

(f) Employee Benefits

A liability is recognised for employee entitlements arising from services rendered by employees to reporting date, when it is probable that settlement will be required and they are capable of being measured reliably. Employee entitlements expected to be settled within one year together with entitlements arising from wages and salaries which will be settled within 12 months, have been measured at their nominal values using the remuneration rate expected to apply at the time of settlement. Liabilities recognised in respect of employee benefits which are not expected to be settled within 12 months are measured as the present value of the estimated future cash outflows to be made by the Club in respect of services provided by employees up to reporting date. Contributions are made by the Club to employee superannuation funds and are charged as expenses when incurred.

Notes to and forming part of the accounts continued

(g) Cash and cash equivalents

Cash comprises cash on hand and demand deposits. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

(h) Revenue

Revenue is measured at the fair value of the consideration received or receivable. Revenue from membership subscriptions is recognised upon the renewal date of the subscription over the course of the membership period. Entrance Fees are recognised as revenue when received. Revenue from the sale of goods is recognised upon delivery of goods to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets. Dividend revenue from investments is recognised when the shareholder's right to receive payment has been established.

(i) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST) except:

- Where the amount of GST incurred is not recoverable from the taxation authority, it is recognised as part of the cost of acquisition of an asset or as part of an item of expense or;
- For receivables and payables which are recognised inclusive of GST.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or pay.

(j) Impairment of tangible and intangible assets

At each reporting date, the Club reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Recoverable amount is the higher of fair value less costs to sell and value in use. In respect of not-for-profit entities, where the future economic benefits of an asset is not primarily dependent on the assets' ability to generate net cash inflows and where the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciable replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset.

The current replacement cost of an asset is its cost measured by reference to the lowest cost at which the gross future economic benefits of that asset could currently be obtained in the normal course of business.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at fair value, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset in prior years. A reversal of an impairment loss is recognised in profit or loss immediately.

(k) Working Capital

Member's subscriptions received in advance amount to \$1,916,085 (2016: \$1,719,752) and are recognised in this financial report as a liability as the revenue relates to the year ending 30 June 2018. The consequence of this treatment is a net working capital deficiency of \$670,448 (2016: net deficit \$501,464). This liability will be transferred to revenue in the following financial year ending 30 June 2018 thereby restoring the Club's working capital position.

(l) Critical accounting judgments and key sources of estimation uncertainty

In the application of the Company's accounting policies, management is required to make judgments, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. Judgements and estimates made by management in the application of the company's accounting policies are disclosed where applicable, in the relevant notes to the financial statements.

Property, plant and equipment

As described in note 3(b), the company reviews the estimated useful lives of property, plant and equipment at each reporting period. No changes to the useful lives were determined during the current year.

Employee entitlements

Management judgment is applied in determining the following key assumptions used in the calculation of employee provisions at reporting date:

- Future increases in salaries and wages;
- Future on cost rates; and
- Experience of employee departures and expected period of service.

Notes to and forming part of the accounts continued

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2017

	2017	2016
	\$	\$
4. REVENUE		
Membership income	3,563,879	3,409,851
Sporting facilities hire, fitness and crèche	346,728	378,770
Hospitality sales	2,858,764	2,953,963
Entrance fees received	416,815	474,567
Interest received	28,048	32,641
Rents received	215,573	241,352
Total revenue	7,429,807	7,491,144
5. LOSS FOR THE YEAR		
Loss for the year has been arrived at after charging the following expenses:		
Expenses		
Cost of Sales	1,137,767	1,208,465
Employee benefits expenses	4,015,544	3,863,169
Depreciation of non-current assets		
- buildings	267,710	279,128
- plant and equipment	263,810	294,371
Total depreciation	531,520	573,499
Amortisation of intangible assets	15,768	17,082
Total auditors remuneration	23,300	22,600

The auditors have not received any other benefits. The auditor is Deloitte Touche Tohmatsu.

Notes to and forming part of the accounts continued

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2017

	2017	2016
	\$	\$
6. CASH ASSETS		
Cash on hand	2,670	2,670
Cash at bank	403,005	319,470
At call investments and bank bills	1,300,786	1,372,414
	1,706,461	1,694,554
7. RECEIVABLES		
Members' House accounts	158,716	166,483
8. OTHER ASSETS		
Short Term Loan – RSYLTC Foundation	75,453	75,453
Prepayments	37,772	38,789
Cash at bank – RSYLTC Foundation	443,895	404,674
	557,120	518,916
9. PROPERTY, PLANT AND EQUIPMENT		
Freehold land at:	2,500,275	2,500,275
- cost		
Buildings and improvements at:	13,063,650	13,063,650
- cost	(8,354,459)	(8,086,750)
Less accumulated depreciation	4,709,191	4,976,900
Total land and buildings	7,209,466	7,477,175
Plant and equipment at:		
- cost	3,228,191	2,915,931
Less accumulated depreciation	(2,517,779)	(2,253,970)
	710,412	661,961
Capital works in progress	76,202	1,818
Total property, plant and equipment	7,996,080	8,140,954
10. INTANGIBLE ASSETS		
Website and software	78,842	78,843
Accumulated Amortisation	(32,851)	(17,083)
	45,991	61,760

Notes to and forming part of the accounts continued

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2017

	2017	2016
	\$	\$
11. PAYABLES		
Trade creditors	119,329	97,149
Accrued expenses	290,762	296,432
RSY Foundation funds held on trust (note 15)	443,895	404,674
Gym lease obligation	60,612	112,564
Subscriptions paid in advance	1,916,085	1,719,752
	2,830,683	2,630,571
12. PROVISIONS		
Current		
Annual leave	207,937	204,855
Long service leave	206,523	161,839
	414,460	366,694
Non Current		
Long service leave	46,123	90,937
	460,583	457,631

13. MEMBERS' LIABILITY

The Club is a company limited by guarantee. If the Club is wound up, the Constitution states that each member is required to contribute a maximum of \$8.40 each towards meeting any outstanding liabilities of the Club.

As at 30 June 2017, the number of members was 4,479 (2016: 4,488).

14. CASH AND CASH EQUIVALENTS

(a) Reconciliation of cash and cash equivalents

For the purposes of the statement of cash flows, cash and cash equivalents includes cash on hand and in banks and investments in money market instruments, net of outstanding bank overdrafts. Cash and cash equivalents at the end of the year as shown in the statement of cash flows can be reconciled to the related items in the statement of financial position as follows:

	2017	2016
	\$	\$
Cash on hand	2,670	2,670
Cash at bank	403,005	319,470
At call investments and bank bills	1,300,786	1,372,414
	1,706,461	1,694,554

Notes to and forming part of the accounts continued

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2017

	2017	2016
	\$	\$
CASH AND EQUIVALENTS (CONT'D)		
(b) Reconciliation of loss for the year to net cash flows from operating activities		
Loss for the year	(284,813)	(17,391)
Depreciation	531,520	573,499
Amortisation	15,768	17,082
Profit on sale of Property Plant and Equipment	-	(13,200)
(Decreases)\increases provisions		
Annual leave	3,082	(6,168)
Long service leave	(130)	(91,956)
(Increases)\decreases in assets		
Other Assets	1,017	42,288
Receivables	7,767	(36,578)
Inventories	(36,550)	1,171
Increases\decreases in liabilities		
Payables	16,510	(85,294)
Subscriptions in advance	196,333	(124,192)
Net cash generated by operating activities	450,504	259,261

Notes to and forming part of the accounts continued

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2017

The Royal South Yarra Lawn Tennis Club Foundation was established to accumulate funds so that the Club will be in a position to fund significant improvements to Club facilities, and to develop tennis, without the financial burden falling solely upon future generation of Members.

The purposes of the Foundation include the receipt of donations, bequests and grants, and the application of those funds solely for the benefit of the Club.

The Foundation is administered in accordance with the RSYLTC Foundation Trust deed dated 16 November 2006.

	2016	2017
	\$	\$
Foundation cash assets	443,895	404,674

16. EVENTS SUBSEQUENT TO REPORTING DATE

No material events have occurred subsequent to 30 June 2017 that may affect the Club.

17. REGISTERED OFFICE AND PRINCIPAL PLACE OF BUSINESS

Royal South Yarra Lawn Tennis Club
310 Williams Road North
Toorak VIC 3142

Tennis is the satisfaction of a perfectly struck groundstroke and the satisfying “punch” of a volley, timed and executed to perfection, the satisfaction of winning a close match, and paradoxically, the pleasure of losing a close match that you played to the limit of your ability.

Tennis is encouraging your partner and congratulating your opponents, win or lose. Tennis is elation, despair and determination, all in one. It is the most enjoyable of pastimes and as such deserves to be enjoyed in the excellent surroundings, in good company and in the best of spirits.

This is how tennis is played at Royal South Yarra Lawn Tennis Club

The traditions of a great club are so much more than merely its history. Traditions flow from the behaviour, the beliefs and the character of the individuals who were instrumental in creating history. There is a living quality in tradition... a quality that is passed on from one generation of members to the next.

Royal South Yarra has been an integral part of the Melbourne scene since the 1880's. Born in an age of grace and style and manners, the Club has succeeded in retaining those qualities for over 130 years. It has been our long-standing tradition that enjoyment of the game is the principal aim of playing. The unwritten laws of sportsmanship and behaviour are still as important to us as the official playing rules. Our members embrace this philosophy whole-heartedly. They play the game competitively, remembering always, that it is only a game. Therein lies the true difference between history and tradition.

Since 1884, some of the greatest names in tennis have graced the courts and the honour boards of our Club. So today, when you step onto a court at Royal South Yarra you may well be treading the path of players who made this country such a dominant force in world tennis. And while your forehands may not flow as freely as theirs, or your serves devastate your opponents so completely, you can at least aspire to enjoy the game and the magnificent facilities every bit as much as they did.

The Committee of Management and the Club's professional staff of 60 personnel maintain the Club to sustain the traditions, with a philosophy that places emphasis on quality and service.

A private sporting club in the traditional sense, Royal South Yarra Lawn Tennis Club welcomes members and their guests seven days a week, throughout the year.



THE SOUTH YARRA TENNIS CLUB, 1891



Royal South Yarra Lawn Tennis Club

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